

TRUST BOARD IN PUBLIC		Date: 26th January 2016	
		Agenda Item: 1.6	
REPORT TITLE:		CHIEF EXECUTIVE'S REPORT	
EXECUTIVE SPONSOR:		Michael Wilson Chief Executive	
REPORT AUTHOR (s):		Gillian Francis-Musanu Director of Corporate Affairs	
REPORT DISCUSSED PREVIOUSLY: (name of sub-committee/group & date)		N/A	
Action Required:			
Approval ()	Discussion (√)	Assurance (√)	
Purpose of Report:			
To ensure the Board are aware of current and new requirements from a national and local perspective and to discuss any impact on the Trusts strategic direction.			
Summary of key issues			
National:			
<ul style="list-style-type: none"> Joint Working by NHS Improvement/TDA and the Care Quality Commission 			
Local:			
<ul style="list-style-type: none"> Lord Prior Visit Black Escalation Summit Opening of Integrated Reablement Unit Junior Doctors Industrial Action Opening of Macmillan Cancer Information Centre 			
Recommendation:			
The Board is asked to note the report and consider any impacts on the trusts strategic direction.			
Relationship to Trust Strategic Objectives & Assurance Framework:			
SO5: Well led: Become an employer of choice and deliver financial and clinical sustainability around a clinical leadership model			
Corporate Impact Assessment:			
Legal and regulatory impact	Ensures the Board are aware of current and new requirements.		
Financial impact	N/A		
Patient Experience/Engagement	Highlights national requirements in place to improve patient experience.		
Risk & Performance Management	Identifies possible future strategic risks which the Board should consider		
NHS Constitution/Equality & Diversity/Communication	Includes where relevant an update on the NHS Constitution and compliance with Equality Legislation		
Attachment: N/A			

TRUST BOARD REPORT – 26th January 2016

CHIEF EXECUTIVE'S REPORT

1. National Issues

1.1 Joint Working by NHS Improvement/TDA and the Care Quality Commission

The Trust received a joint national letter to Chief Executives, Finance and Medical Directors along with the Chief Nurse from Jim Mackey Chief Executive of NHS Improvement and Professor Sir Mike Richards, Chief Inspector of Hospitals at the Care Quality Commission (CQC) made clear that success is the delivery of the right quality outcomes within available resources. The letter also confirmed that quality and financial objectives cannot trump one another and that our responsibility as a Provider is to deliver the right quality outcomes; confirmation was also given that improving quality is more important than staying in financial surplus.

There will be some changes in the regulatory framework from both NHS Improvement and CQC inspection regime going forward. A consultation will shortly be launched on the CQC's future strategy and a single new NHS Improvement regulatory framework for providers. Both organisations have recognised the importance of a joint single clear and consistent message.

The changes will include a jointly designed approach which the CQC will use to assess trusts' use of resources. Consideration will be given as to how the CQC can use the financial data NHS Improvement holds and use the expertise of NHS Improvement staff in reaching its judgements on use of resources. Similarly, as NHS Improvement develops its view of the role of quality in the new, single, provider regulatory framework, this will be undertaken jointly by the CQC and NHS England. They will also be sharing revised National Quality Board staffing guidance and a new metric looking at care hours per patient day that will be used in looking at how trusts manage staffing resources.

In practical terms, there is a desire for regulators and commissioners to rely on each other's work, rather than duplicating effort, and create a single unified framework with a single way of measuring success that is used by all. This should bring greater clarity and consistency and reduce the regulatory burden.

One of NHS Improvement's early priorities will be to work with organisations with large deficits to help them return to surplus and ensure that even in trusts which face some of the biggest financial challenges support is provided to balance finance and quality.

2. Local Issues

2.1 Lord Prior Visit

The Trust was pleased to welcome Lord Prior, Minister for NHS Productivity on 20th January 2016. This was a welcomed and very positive opportunity for a range of clinical and senior leaders with the Trust to meet and discuss a diverse number of key issues affecting the NHS from a local and national perspective with Lord Prior who was very keen to hear from front line staff as well as tour the hospital.

2.2 Black Escalation Summit

As the system wide Black status has continued for longer than a period of 3 or 4 days a black summit should be held with all the executive directors from each organisation to understand the overarching clinical risk and patient safety issues across the health system. The TDA or Monitor representatives should also be invited to attend.

The Black Escalation Summit has been convened and is due to take place on 28th January 2016 at 3.00pm and will be chaired by the NHS England (South – Local Team) to provide leadership and support to issues identified as well as to agree actions to de-escalate the system.

2.3 Opening of Integrated Reablement Unit

We are pleased to confirm that the Integrated Reablement Unit opened on 21st January 2016. This is a unique collaborative partnership between SaSH, Surrey County Council and East Surrey CCG and will provide a dedicated unit for patients who no longer need to be in hospital and are medically ready for discharge.

2.4 Junior Doctors Industrial Action

On 12 January 2016 around 38,000 junior doctors went on strike for 24 hours – the first industrial action of its kind for 40 years. This industrial action led to the cancellation at a national level of approximately 1,425 inpatient operations and procedures, while 2,535 outpatient appointments were also cancelled. Emergency only cover was provided on this day and significant. At SaSH we believe around 90% of junior doctors took industrial and there was significant impact on our services locally. The planned additional industrial action for 26th January has been recently suspended as negotiations continue at a national level.

2.5 Opening of Macmillan Cancer Information Centre

I am also pleased to confirm the official opening of the Macmillan Cancer Information Support Centre on 27th January 2016. This brand new facility brings specialist care and support closer to home for local people and builds on our strong partnership with Macmillan.

3. Recommendation

The Board is asked to note the report and consider any impacts on the trusts strategic direction.

Michael Wilson
Chief Executive
26th January 2016